



**SURFING ON, OR  
DROWNING IN  
COMPLEXITY**

**THE EUROPEAN  
UNION IN TODAY'S  
UNSTABLE WORLD**

**AGORA  
FORUM**

ADVOCACY, GOVERNMENTAL  
ORGANISATIONS AND RESEARCH  
NETWORKS ASSOCIATED

**6-7 FEBRUARY 2017**

# THANK YOU

The organisers of this AGORA Forum on **“SURFING ON OR DROWNING IN COMPLEXITY – THE EUROPEAN UNION IN TODAY’S UNSTABLE WORLD”** wish to start by thanking all those without whom this event would not have been possible.

First and foremost, all the participants, academics, researchers and civil society representatives from within and beyond the GEM-STONES community, as well as policy makers who have agreed to dedicate part of their precious time to this event. We are particularly appreciative of the colleagues having braved long travel to join us from all over Europe. Thank You !

The GEM-STONES community. Notably : (1) its Lead Scientist, Pr. Anne Weyembergh (Pdt. Of the IEE-ULB) and Supervisory Board’s president, Pr. Mario Telo (Emeritus Pdt of the IEE-ULB), for their trust and continuous support for inter-sectoral events opening up research and training to new environments ; (2) Pr. Georges Christou (at the University of Warwick), Pr. Rafaele Marchetti (at the LUISS Guido Carli), Pr. Cord Jakobeit (at the Universitaet Hamburg) and Pr. Anne Weyembergh for their efforts in drafting the research background notes forming the content backbone of the present event ; and (3) all the GEM-STONES Fellows for having drafted their individual research briefs upon which the 4 mentioned background notes are based. Thank You !

The McKinsey Knowledge Centre Belgium, and more specifically M. Daniel Berhin (Location Manager for the Louvain-la-Neuve location of McKinsey & Northern European Senior Manager for Research and Innovation) for his involvement in introducing GEM-STONES fellows knowledge management in a business setting. Thank You !

The European Parliament’s ECON Committee and more specifically Ms. Sylvie Goulard (Member of the European Parliament, ALDE) and her assistants for providing participants with an access to the ECON Committee’s Monetary Dialogue with M. Mario Draghi. Thank You !

Dr. Tocci, Pr. Oberthür and Pr. Sapir, for having accepted to exchange their views with participants on some of the most burning challenges the EU currently faces. Thank You !

Finally, last but not least : Ms. Michela Arcarese and M. Pierre Vierezet for their continuous and professional managements of logistics. Thank You !

At the GEM-STONES Project Management Office



**Ulla Harmala** (GEM-STONES Project Manager)

**Frederik Ponjaert** (GEM-STONES Training Work Package Lead)

**Johan Robberecht** (GEM-STONES Impact & Dissemination Work Package Lead)



As lead scientist of the GEM-STONES European Joint Doctorate (EJD-MSCA), it is my pleasure to welcome you all to the project's public kick-off event. As its president I am delighted to see the Institute for European Studies of the Université libre de Bruxelles ([www.ies-ulb.eu](http://www.ies-ulb.eu)), host such events allowing for frank discussions on the challenges facing the EU within an increasingly uncertain world.

Centered around 15 PhD fellows selected following a global competition, the GEM-STONES project will provide them with transnational research, training, professionalisation and networking platforms. This Forum speaks to all four of these dimensions with an eye on consolidating the project's epistemic community and introducing it to potential non-academic counter-parts. I trust the sessions and discussions will prove fruitful and that the established contacts will feed into the young researchers' individual PhD projects.

#### **Pr. Anne Weyembergh**

President of the Institut d'Etudes Européennes (IEE)

Professor of European Law at the Université libre de Bruxelles (ULB)

Lead Scientist of the H2020 MSCA GEM-STONES European Joint Doctorate



As president of the supervisory board of the GEM-STONES EJD project, it is my pleasure to warmly welcome you to this instigation AGORA Forum on «Surfing on, or drowning in complexity - The European Union in today's unstable world», that serves as the project's public kick-off event. The GEM-STONES project is the latest iteration of an ongoing collective research endeavour on the EU, new regionalism and global governance we started in 2003 (GARNETT – FP6), that was continued with the GREEN (FP7) and GEM (Eramus Mundus Joint Doctorate) projects and that now takes the form of an Marie Skłodowska Curie Joint Doctorate. Over the past 15 years, our research agenda has developed to focus on the resilience and purposefulness of the EU internal policies and external action, multilevel multilateralism and controversial globalisation between complexity, fragmentation and power politics

The scheduled discussions at this forum come at a time when all three of our project's objects of research (globalisation, Europe and multilateralism) are facing serious stakes. Understanding the associated challenges will require original research and innovative theoretical approach beyond old thought and conventional wisdom. This is exactly what this forum hopes to instigate by bringing together established and young researchers, practitioners (notably of EU institutions) and civil society members. Wishing all participants fruitful discussions, we hope this first meeting will be the start of an ongoing dialogue that will continue over the course of the project's lifespan.

#### **Pr. Mario Telo**

Emeritus President of the Institut d'Etudes Européennes of the ULB (IEE-ULB)

Professor of EU Studies and International Relations at the ULB and at the LUISS Guido Carli

Member of the Royal Academy of Science, Belgium

President of the H2020 MSCA GEM-STONES European Joint Doctorate's Supervisory Board

# AGORA FORUM

ADVOCACY, GOVERNMENTAL ORGANISATIONS  
AND RESEARCH NETWORKS ASSOCIATED

6-7 FEBRUARY 2017

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## PROGRAMME

09:00 – 11 :00

11:45 – 13:45

15:00 – 16:30

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09:00 – 12:00

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13:00 – 16 :00

## Monday, 6 February 2017

### KNOWLEDGE MANAGEMENT WITHIN THE CONTEXT OF A PRIVATE CONSULTANCY FIRM

**McKinsey Solutions and Knowledge Center**

Rue du Bosquet, 19A, 1348 Louvain-la-Neuve

**Chair : M. Daniel BERTHIN**

(Location Manager for the Louvain-la-Neuve location of McKinsey & Northern European Senior Manager for Research and Innovation)

### BOOK REVIEW METHODS SESSION (INCL. WORKING LUNCH)

**Institut d'Etudes Européennes de l'Université libre de Bruxelles**

39-41 Blvd. F.D. Roosevelt, 1050 Brussels

**Chair : M. Frederik PONJAERT** (GEM-STONES Training Work Package Lead)

### ATTENDANCE AT A MEETING OF THE COMMITTEE ON ECONOMIC AND MONETARY AFFAIRS

« *Monetary Dialogue with Mario Draghi, President of the European Central Bank* »

**European Parliament**

60 rue Wiertz, 1047 Brussels

### DIALOGUES WITH EXPERTS ON « THE EUROPEAN UNION AND THE CHALLENGES BORN FROM AN UNCERTAIN WORLD »

**Institut d'Etudes Européennes de l'Université libre de Bruxelles**

39-41 Blvd. F.D. Roosevelt, 1050 Brussels

**Chair : Pr. Mario TELO** (President of the GEM-STONES Supervisory Board)

Dialogue with **Ms. Nathalie TOCCI** (Special Adviser to HR/VP Mogherini on outreach to think tanks and coordination of works on a new European Security Strategy at the European External Action Service) on : « **The Emerging Political Challenges of an Unstable Global Context** »

Dialogue with **Pr. Sebastian Oberthür** (Research Professor Environment & Sustainable Development at the Institute for European Studies of the Vrije Universiteit Brussel) on : « **The Controversial Evolution of the Global Climate Change Regime** »

Dialogue with **Pr. André Sapir** (Professor of Economics at Université Libre de Bruxelles ; Senior Fellow at Bruegel Think Tank ; and a former economic adviser to European Commission's Presidents) on : « **The Perils of Global Economic and Commercial Instability** »

## Tuesday, 7 February 2017

**Institut d'Etudes Européennes de l'Université libre de Bruxelles**

39-41 Blvd. F.D. Roosevelt, 1050 Brussels

### Registration

#### PARALLEL ROUNDTABLES – MORNING SESSION

**RT1** The European Union in a Uncertain World : Institutionalisation in the Face of Complexity

**RT2** The European Union in a Uncertain World : Networking in the Face of Complexity

### Lunch Break

#### PARALLEL ROUNDTABLES – AFTERNOON SESSION

**RT3** The European Union in a Uncertain World : Interregionalism in the Face of Complexity

**RT4** The European Union in a Uncertain World : Policy Framing in the Face of Complexity

# BOOK REVIEW METHODS SESSION



The object of this closed session is to further the training of the GEM-STONES fellows by having them draft and discuss critical reviews of a set of chapters drawn from a shared reference.

As such, all GEM-STONES PhD fellows have been attributed a chapter from the edited volume on « Globalisation, Multilateralism, Europe : Towards a Better Global Governance ? » (Telò, 2013 : Routledge). Chapters included are :

**Chapter 1 - Globalisation: Trends, Limits, and Controversies** [Min-hyung Kim and James Caporaso] – Review by M. Guillaume Beaumier (University of Warwick & Université Laval)

**Chapter 6 - Normative Approaches to Global Justice** [Sebastiano Maffettone] – Review by Ms. Aysel Kuçuksu (Université de Genève & LUISS Guido Carli)

**Chapter 8 - Legal Studies and Global Governance** [Nicolas Levrat] – review by Ms. Céline Cocq (Université de Genève & Université libre de Bruxelles)

**Chapter 9 - Comparative Regionalist Studies** [Luk van Langenhove and Léonie Maes] – Review by Ms. Elisa Narminio (Université libre de Bruxelles & Waseda University)

**Chapter 11 - The Pillars of the International Trading System** [Stephen Woolcock] – Review by M. Kevin Kalomeni (LUISS Guido Carli & Laval University)

**Chapter 12 - The IMF and the Challenge of Global Monetary Governance** [Richard Higgott and Jessica Hodder] – Review by M. Andreas Dimmelmeier (University of Warwick & Copenhagen Business School)

**Chapter 13 - Global Environmental Governance** [Jean-Frédéric Morin] – Review by Ms. Laura Gelhaus (University of Warwick & Université de Genève)

**Chapter 14 - The Complex Social Side of Globalisation** [Chun Ding] – Review by M. Nicholas Haagenen (Université libre de Bruxelles & Copenhagen Business School)

**Chapter 16 - Cultural Conflicts, Global Governance, and International Institutions** [Thomas Meyer] – Review by Ms. Marta Matrakova (Université libre de Bruxelles & LUISS Guido Carli)

**Chapter 17 - Civil Society, Global Governance, and the Quest for Legitimacy** [Raffaele Marchetti] – Review by M. Manfredi Valeriani (Universitaet Hamburg & LUISS Guido Carli)

**Chapter 18 - The Responsibility to Protect** [Nico Schrijver] – Review by M. Jochem Rietveld (LUISS Guido Carli & University of Warwick)

**Chapter 19 - Regional Security Communities** [Hidetoshi Nakamura] – Review by M. Dominik Giese (Universitaet Hamburg & University of Warwick)

**Chapter 20 - Interregional Relations** [Stephan Sberro] – Review by Ms. Jessica Gomes (Universitaet Hamburg & Université libre de Bruxelles)

**Chapter 22 - Multilateralism and Conflict Management: Assessing Peace Operations** [Fulvio Attina] – Review by M. Johann Wolfschwenger (Université de Genève & Université libre de Bruxelles)



# DIALOGUES WITH EXPERTS :

## THE EUROPEAN UNION AND THE CHALLENGES BORN FROM AN UNCERTAIN WORLD



### NATHALIE TOCCI

THE EMERGING POLITICAL  
CHALLENGES OF AN UNSTABLE  
GLOBAL CONTEXT

Nathalie Tocci is Deputy Director of Istituto Affari Internazionali, Editor of The International Spectator and Special Adviser to EU HRVP Federica Mogherini, in charge of outreaching to think tanks and coordination of work on a new European Security Strategy.

She is honorary professor at the University of Tübingen. Previously she held research positions at the Centre for European Policy Studies, Brussels, the Transatlantic Academy, Washington and the Robert Schuman Centre for Advanced Studies, Florence. Her research interests include European foreign policy, conflict resolution, the Middle East and the Mediterranean.

Her major publications include Turkey and the European Union, Palgrave Macmillan, 2015 (co-author); Multilateralism in the 21st Century, London and New York, Routledge, 2013 (co-editor); Turkey's European Future: Behind the Scenes of America's Influence on EU-Turkey Relations, New York and London, New York University Press, 2011 (author); The EU and Conflict Resolution, Routledge, London, 2007 (author); and EU Accession Dynamics and Conflict Resolution: Catalyzing Peace or Consolidating Partition in Cyprus?, Ashgate, Aldershot, 2004, [author].

Nathalie Tocci is also the 2008 winner of the Anna Lindh award for the study of European Foreign Policy.

### SEBASTIAN OBERTHÜR :

THE CONTROVERSIAL EVOLUTION  
OF THE GLOBAL CLIMATE CHANGE  
REGIME

Sebastian Oberthür is Professor for Environment and Sustainable Development at the Institute for European Studies of the Vrije Universiteit Brussel (IES-VUB).

Trained as a political scientist with a strong background in international law, he focuses on issues of international and European environmental governance, with an emphasis on institutional issues and perspectives. His current research interest extends in particular to the horizontal and vertical integration of international institutions and policies relevant to the environment, including the interplay between environmental agreements/institutions and other policies (e.g. trade, transport), as well as the role and performance of the EU in international (environmental) institutions.

From 2005 to 2015, Sebastian Oberthür served as IES Academic Director. From 2006 to 2013, he was a member of the Compliance Committee of the Kyoto Protocol to the UN Framework Convention on Climate Change. Since 2000, he has furthermore acted as a special policy advisor on international climate policy to the German Federal Ministry for the Environment, Nature Protection and Nuclear Safety. Since 1996, he has also been an appointed member and representative of the International Council of Environmental Law (ICEL). From 2005 to 2007, Sebastian Oberthür served as a member of the Scientific Steering Committee of the Institutional Dimensions of Global Environmental Change (IDGEC) project of the International Human Dimensions Programme (IHDP). He is a member of Climate Strategies – an international research network focusing on climate and energy policy.



### ANDRÉ SAPIR

THE PERILS OF GLOBAL ECONOMIC  
AND COMMERCIAL INSTABILITY

André Sapir, a Belgian citizen, is a Professor of Economics at Université Libre de Bruxelles (ULB) and a former economic adviser to the president of the European Commission. He also is Senior Fellow at the Brussels' based think tank Bruegel. In 2004, he published 'An Agenda for a Growing Europe', a report to the president of the European Commission Romano Prodi by a group of independent experts that is known as the Sapir report.

He holds a PhD in Economics from The Johns Hopkins University, 1977. At ULB, he holds a chair in international economics and European integration. He is also a Research Fellow of the Centre for Economic Policy Research (CEPR). He was also member of the Economic Policy Analysis Group of former European Commission President Jose Manuel Barroso. Pr. Sapir is a founding Editorial Board Member of the World Trade Review, published by Cambridge University Press and the World Trade Organisation.



# PROFESSIONALISATION – EXPOSURE TO NON- ACADEMIC ENVIRONMENTS

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## KNOWLEDGE MANAGEMENT WITHIN THE CONTEXT OF A PRIVATE CONSULTANCY FIRM

In 2000, McKinsey established one of its Knowledge Centers in Belgium. The so-called McKinsey Solutions and Knowledge Center (MSKC), as it is known today, has evolved into four distinct entities: McKinsey Solutions, Research and Knowledge Center, Lean Center of Competence, and McKinsey Digital Labs.

Located near the university campus in Louvain-la-Neuve, the MSKC's mission is to deliver high-quality client service across all industries and services through knowledge management and research expertise; innovative solutions using analytical tools, proprietary data, and specialized consulting; and by helping clients build lean expertise and operational excellence throughout their organizations.

As McKinsey is a full partner of the GEM-STONES project, and thanks to the active support of M. Daniel BERTHIN (Location Manager for the Louvain-la-Neuve location of McKinsey & Northern European Senior Manager for Research and Innovation), GEM-STONES fellows will be provided the opportunity to be introduced to the understanding of knowledge management in the framework of McKinsey's activities. This will be followed by an open exchange with selected McKinsey's advisors about how said knowledge is used in practice.

## ATTENDANCE AT A MEETING OF THE COMMITTEE ON ECONOMIC AND MONETARY AFFAIRS

« Monetary Dialogue with Mario Draghi, President of the European Central Bank »

The Committee on Economic and Monetary Affairs (ECON) is a committee of the European Parliament. It is responsible for Economic and monetary Union (EMU), the regulation of financial services, the free movement of capital and payments, taxation and competition policies, and the international financial system.

Since the Economic and Monetary Union (EMU) was put in place, the most important function of the ECON committee has been in relation to the European Central Bank (ECB). Although guaranteed independence under the Treaty, the ECB is accountable for its actions to ECON. Every three months, the President of the ECB, or occasionally his deputy, appears before the Committee to report on monetary policy; both actions taken, and future prospects. He then answers questions from MEPs. Thanks to the support of MEP Sylvie Goulard and her assistants, GEM-STONES fellows will be provided the unique opportunity of assisting to one of these ECB President's reports to the European Parliament's ECON committee meetings.



# AGORA FORMAT

## AN INNOVATIVE FORMAT AND METHODOLOGY CALLED AGORA

## ADVOCACY, GOVERNMENTAL ORGANISATIONS AND RESEARCH NETWORKS ASSOCIATED

At first sight you are likely to be intrigued by the format of the AGORA© Fora. Let us start by stating that it is neither a straightforward academic conference, nor a mere dissemination exercise where the results of research would simply be communicated to a wider audience.

At the AGORA© Foras' origin lies the instigators' will to organise effective interactions between the scientific community, decision makers and third parties with an eye on contributing towards efficient policy making. Dissemination is thus to be understood as a mainstreamed strategy: on the one hand, policy makers and third parties are to be involved in the production of scientific deliverables through specifically designed platforms. On the other, the policy implications of the scientific findings are to be distilled before being widely communicated.

Rooted in original scientific research, AGORA© Fora endeavour to improve policy making by fostering suggestions based on academic research and effective dialogue among a limited number of participants hailing from the research, policy making and civil society communities.

To strengthen the integrity of underlying research, it may take 3 different forms:

**INSTIGATION AGORA© Fora** – such as the present GEM-STONES AGORA Forum ***“SURFING ON OR DROWNING IN COMPLEXITY – THE EUROPEAN UNION IN TODAY'S UNSTABLE WORLD”*** – are organised early on in the research efforts. They aim to instigate dialogue and foster questions shared by the different participating communities. Their expected outcome is on the one hand, to inform future research agendas, and to broaden the outlook of those engaged in the decision making processes on the other. The products of the present Forum will include informed research briefs which will be fed into the upcoming GEM-STONES' scientific activities.

**INTEGRATION AGORA© Fora** : organised parallelly to scientific workshops ; they are based on ongoing research efforts and aim to enhance these by confronting draft scientific work to the input of a wider, targetted audience. Their expected outcome to broaden the outlook of both those engaged in said research and of those engaged in the decision making processes.

**DISSEMINATION AGORA© Fora** : rooted in accomplished original research ; they endeavour to expand on research findings and thus strengthen the integrity of the underlying research while contributing towards its dissemination towards new audiences. They ultimately allow for substantiated and clearer recommendations to emerge.

**AGORA© Fora** are in other words innovative events, with twofold rationale: first, to provide the research community with rapid and targeted feedback from the policy actors working in their field of academic inquiry, and second to make the policy-implications drawing from recent research more tangible.

→ [www.agora-forum.eu](http://www.agora-forum.eu)

# RT1

ROUND TABLE

## THE EUROPEAN UNION IN A GLOBAL WORLD: INSTITUTIONALISATION IN THE FACE OF COMPLEXITY



### CHAIR

**PR. DR. FLORIAN TRAUNER**  
(Vrije Universiteit Brussel - BE)  
Research Professor, Institute for European Studies



### BACKGROUND NOTE

**PR. ANNE WEYEMBERG**  
(Université libre de Bruxelles - BE)  
President of the IEE-ULB & GEM-STONES Supervisory Board Member

OFFICIALS

**M. Raoul UEBERECKEN**  
(European Council)  
Director of Home Affairs

**Mr. Alfredo CONTE**  
(European External Action Service,)  
Head of Strategic Planning Division

**Mr. Luca de Carli**  
(European Commission, DG TRADE)  
Deputy Head of Unit Trade Strategy

Ms. Isabelle PEUTZ **TBC**  
(European Commission, DG AGRI)  
Adviser, Geographical Indications Aspects in Bilateral Negotiations

Ms. Sarah Sheil **TBC**  
(European Parliament, European Parliamentary Research Service)  
Head of Unit Structural Policies

M. Gianluca SGUEO **TBC**  
(European Parliament, European Parliamentary Research Service)  
Policy Researcher

ACADEMICS & RESEARCHERS

**Pr. Dr. Stefan OETER**  
(Universitaet Hamburg - DE)  
Professor of Trade Law & GEM-STONES PhD Supervisor

**Dr. Amandine ORSINI**  
(Université Saint-Louis - BE)  
Professor in Political Science

**Pr. Dr. Dirk DE BIÈVRE**  
(University of Antwerp - BE)  
Associate Professor of International Politics

Dr. Stephen WOOLCOCK **TBC**  
(London School of Economics - UK)  
Associate Professor in International Relations

**Ms. Céline COCQ**  
(Université de Genève - CH & Université libre de Bruxelles - BE)  
GEM-STONES Marie Curie PhD Fellow on «The Institutions of the European Area of Freedom, Security & Justice (AFSJ) and the Global Fight Against Terrorism»

**Ms. Laura GELHAUS**  
(University of Warwick - UK & Université de Genève - CH)  
GEM-STONES Marie Curie PhD Fellow on «The Institutions of the European Common Agricultural Policy (CAP) and the Externalisation of Food Security»

**M. Kevin KALOMENI**  
(LUISS Guido Carli di Roma - IT & Université Laval - CA)  
GEM-STONES Marie Curie PhD Fellow on «The Institutions of European External Action and Institutional Proliferation in the Global Trade System»

CIVIL SOCIETY

**Ms. Stephanie GHISLAIN**  
(Polint)  
Account Director

**Dr. Rosa BALFOUR**  
(Transatlantic Foundation/German Marshall Fund of the United States)  
Acting Director, Europe Program & GEM-STONES Mentor

**Ms. Eleonora POLI**  
(Istituto Affari Internazionali)  
Research Fellow

**Ms. Hanna DERINGER**  
(ECIPE - European Centre for International Political Economy)  
Policy Analyst

Ms. Sabine TERLECKI **TBC**  
(CONCORD - European NGO Confederation for Relief and Development)  
Head of Policy and Advocacy

M. Sergio CARRERA **TBC**  
(Center for European Policy Studies)  
Senior Research Fellow and Head of the Justice and Home Affairs Programme

# THE EUROPEAN UNION IN A GLOBAL WORLD: **NETWORKING IN THE FACE OF COMPLEXITY**



## CHAIR

**DR. AMANDINE CRESPY**

(Université libre de Bruxelles - BE)

Lecturer in Political Science & European Studies



## BACKGROUND NOTE

**PR. GEORGE CHRISTOU**

(University of Warwick - UK)

Professor of European Politics and Security & GEM-STONES  
Supervisory Board Member

OFFICIALS

### **Mr. Pierluigi BROMBO**

(European Economic and Social Committee)  
Head of Unit A2 CSS - Relations with Organised Civil  
Society and Forward Studies

### **Mr. Christos KYRIATZIS TBC**

(European Commission, DG GROW)  
Acting Head of Unit A4 International Affairs

### **M. Alessandro PICCIOLI TBC**

(European Parliament, European Parliamentary Research Service)  
Head of Unit Economic Policies

### **M. Willem KOOI TBC**

(European Commission, DG ECFIN)  
Economic Data Analyst, Unit Candidate and pre- candidate  
countries

### **M. Jean-Paul KEPPEL TBC**

(European Commission, Legal Service)  
Legal Adviser, INST Team (Institutions)

ACADEMICS &  
RESEARCHERS

### **Pr. Dr. Cord JAKOBEIT**

(Universitaet Hamburg - DE)  
Full Professor in International Relations & GEM-STONES  
PhD Supervisor

### **Dr. Eleni TSINGOU**

(Copenhagen Business School - DK)  
Associate Professor of International Political Economy  
& GEM-STONES PhD Supervisor

### **Ms. Coraline CORON**

(University of Warwick - UK & Université Laval - CA)  
(Université libre de Bruxelles - BE)  
GEM PhD Fellow

### **Pr. Jean-Christophe DEFRAIGNE TBC**

(Université Saint-Louis - BE)  
Professor in Economics, Institute for European Studies

### **M. Guillaume BEAUMIER**

(University of Warwick - UK & Université Laval - CA)  
GEM-STONES Marie Curie PhD Fellow on «Networked  
Regulatory Diffusion: the European Single Market and  
Competing Market Representations»

### **M. Nicholas HAAGENSEN**

(Université libre de Bruxelles - BE & Copenhagen Business  
School - DK)  
GEM-STONES Marie Curie PhD Fellow on «Networked  
Modes of Governance: the EU in the Face of Slow- and  
Fast-Burning Crises»

### **M. Manfredi VALERIANI**

(Universitaet Hamburg - DE & LUISS Guido Carli di Roma - IT)  
GEM-STONES Marie Curie PhD Fellow on «Networked  
Global Governance: Transnational Civil Society and  
European Non-State Actors»

### **M. Andreas DIMMELMEIER**

(University of Warwick - UK & Copenhagen Business  
School - DK)  
GEM-STONES Marie Curie PhD Fellow on «Networked  
Knowledge Transfers and European Financial Market Reform»

CIVIL SOCIETY

### **M. Daniel BERHIN**

(McKinsey Belgium and Luxembourg)  
Senior Manager & GEM-STONES Supervisory Board  
Member

### **M. Katarzyna HANULA-BOBBIT**

(Finance Watch)  
Head of Public Affairs

### **Ms. Jana HAINSWORTH TBC**

(Social Platform)  
President

### **M. Jacques DE MÉVIUS TBC**

(Union of International Associations)  
Secretary General

### **Ms. Cinzia ALCIDI TBC**

(CEPS)  
Senior Research Fellow and Head of Economic Policy Unit



# RT3

ROUND TABLE

## THE EUROPEAN UNION IN A GLOBAL WORLD: INTERREGIONALISM IN THE FACE OF COMPLEXITY



### CHAIR

**PR. MARIO TELO**

(Université libre de Bruxelles - BE  
& LUISS Guido Carli di Roma - IT)  
Full Professor of IR and EU Studies & GEM-STONES  
Supervisory Board President



### BACKGROUND NOTE

**PR. CORD JAKOBEIT**

(Universitaet Hamburg - DE)  
Full Professor in International Relations & GEM-STONES  
Supervisory Board Member

OFFICIALS

**Mrs. Lorena RUANO**

(European Union Institute for Security Studies)  
Senior Associate Analyst

**HE. Amb. Mamour ALIEU JAGNE TBC**

(African, Caribbean and Pacific Group of States - ACP  
Brussels Secretariat)  
Head of Cabinet of the ACP Secretary General

**MEP Francisco ASSIS TBC**

(European Parliament)  
Chair of the European Parliament Delegation for relations  
with Mercosur

**Dr. Eleni LAZAROU**

(European Parliament, European Parliamentary Research Service)  
Policy Analyst

ACADEMICS &  
RESEARCHERS

**Pr. George CHRISTOU**

(University of Warwick - UK)  
Professor of Political Science and International Relations &  
GEM-STONES PhD Supervisor

**Pr.Dr. Luis SIMÓN TBC**

(Vrije Universiteit Brussel - BE)  
Research Professor for International Security, Director of  
Elcano Royal Institute Brussels office

**Pr. Christian OLSSON**

(Université libre de Bruxelles - BE)  
Associate Professor in International Relations and Political  
Science

**Mr. Gustavo MÜLLER**

(KU Leuven - BE)  
Senior Researcher, Leuven Centre for Global Governance

**Ms. Sophie WINTGENS TBC**

(Université de Liege - BE)  
Lecturer

**Pr. Frederic LOUAULT TBC**

(Université libre de Bruxelles - BE)  
Professor of Political Science and International Relations &  
GEM-STONES PhD Supervisor

**Ms. Jessica GOMES**

(Universitaet Hamburg - DE & Université libre de Bruxelles - BE)  
GEM-STONES Marie Curie PhD Fellow on «Comparing  
Competing Forms of Regionalism and their Impact on EU  
Interregionalism»

**M. Dominik GIESE**

(Universitaet Hamburg - DE & University of Warwick - UK)  
GEM-STONES Marie Curie PhD Fellow on «Comparing  
Overlapping Regional Security Institutions and the Role of  
the EU's External Action»

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# THE EUROPEAN UNION IN A GLOBAL WORLD: POLICY FRAMING IN THE FACE OF COMPLEXITY



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# GEM-STONES OVERVIEW

## THE GEM-STONES PROJECT

[www.gem-stones.eu](http://www.gem-stones.eu)



### OVERVIEW

Launched in September 2016, the “Globalisation, Europe & Multilateralism - Sophistication of the Transnational Order, Networks and European Strategies” (GEM-STONES) project seeks to shed light on how the EU contributes towards the purposeful management of complex regimes. The GEM-STONES project brings together a consortium of 8 higher education institutions (HEIs) and 6 non-academic partners. This scope allows for an innovative training programme able to offer general and discipline-specific research knowledge as well as tailor-made transferable skills.

### CORE CONCEPT

GEM-STONES’s shared underlying question is, whether the externalisation of European governance and the internalisation of global imperatives are facilitated or hindered by the growing complexity born from the proliferation of international institutions. 15 Early Stage Researchers and their associated supervisors are clustered into 4 complementary Research & Innovation Work Packages, each one reflecting a given research agenda:



#### **EU’s ‘Institutional Capacity’ to Externalise its Policies**

How do institutional determinants affect the EU’s capacity to provide purposeful management of complex regimes?



#### **EU’s ‘Networked Capacity’ to Ensure Greater Policy Coherence**

How do networks determine the EU’s capacity to rationalise complex regimes?



#### **EU’s ‘Relative Capacity’ Compared to Other Regional Organisations**

How do interregional interactions affect the EU’s capacity to provide purposeful regime complex management?



#### **EU’s ‘Framing Capacity’ to Define Appropriate Behavior**

How do interactions affect the EU’s capacity to frame reason consensus underlying regime complex management?

### INTEGRATED RESEARCH PROGRAMME

Over the course of 36 months, the GEM-STONES project will deliver individual dissertations and a jointly edited volume; policy briefs and executive briefings; a shared dataset and expertise directory as well as further training material such as a methods textbook and a manual for highly-skilled job seekers.

The GEM-STONES project will facilitate the emerging of an integrated community of early stage researchers and their supervisors through a variety of joint activities, that will also bring together academics, officials and civil society representatives. These activities include 3 methods workshops; 1 kick-off AGORA Forum; 3 annual conferences; 2 PhD summer schools; 4 scientific workshops and 1 dissemination AGORA Forum.



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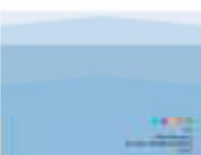
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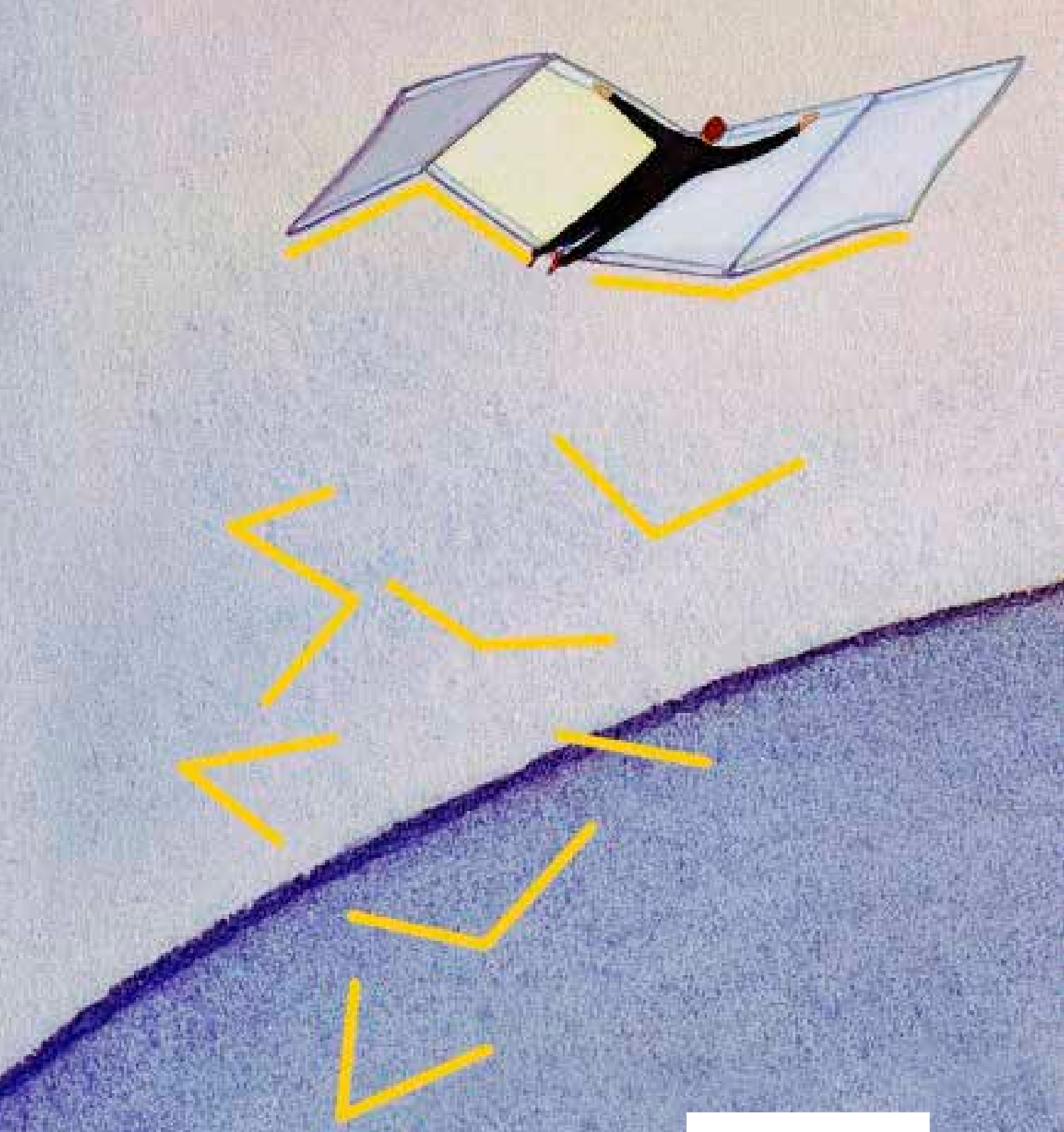
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